

# Cockerill Jingli Hydrogen

Focused on Alkaline Water Electrolyser hydrogen system for over 30 years



# Agenda

Focused On Alkaline Water Electrolysis Hydrogen  
Production Equipment For Over 30 Years

01

Who Are We

02

Why Partner With Us

03

What we offer

04

How we're recognized



# Who Are We



# About John Cockerill

John Cockerill, headquartered in Seraing, Liege, Belgium, is an multinational corporation with more than 200 years of industrial equipment production and operation experience.

John Cockerill Group develops large-scale technological solutions to meet the needs of its time: facilitating access to low carbon energies, enabling sustainable industrial production, preserving natural resources, contributing to greener mobility, enhancing security and installing critical infrastructures.

Its offer to companies, States and communities consists of services and associated equipment for the sectors of energy, defence, industry, the environment, transports, and infrastructures.



# A strong history, resolutely looking to the future

More than 200 years of technological innovation



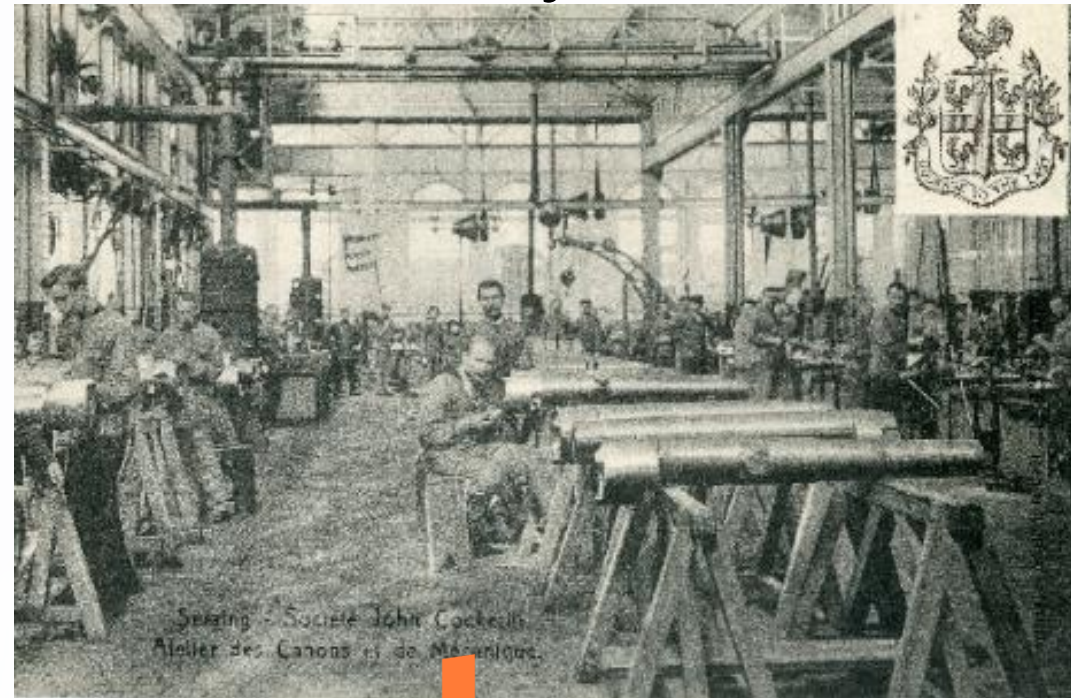
**1817**

Castle, former summer residence of the prince-bishops of Liege  
HQ John Cockerill Group

1<sup>st</sup> coke oven



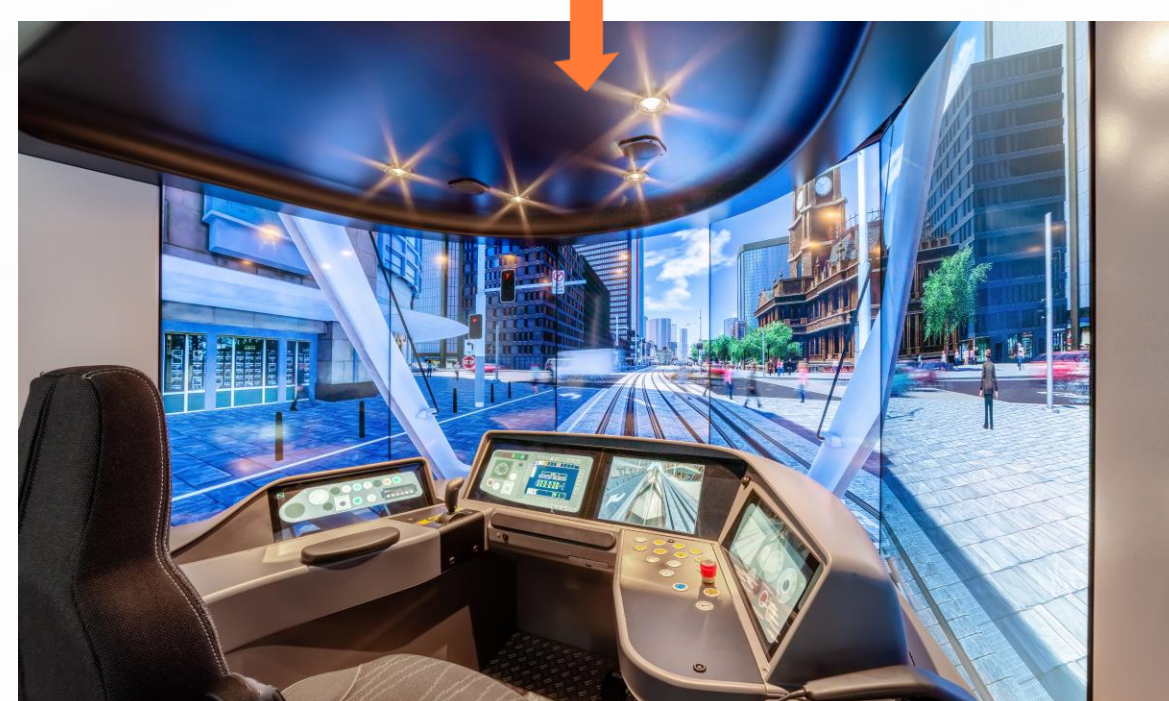
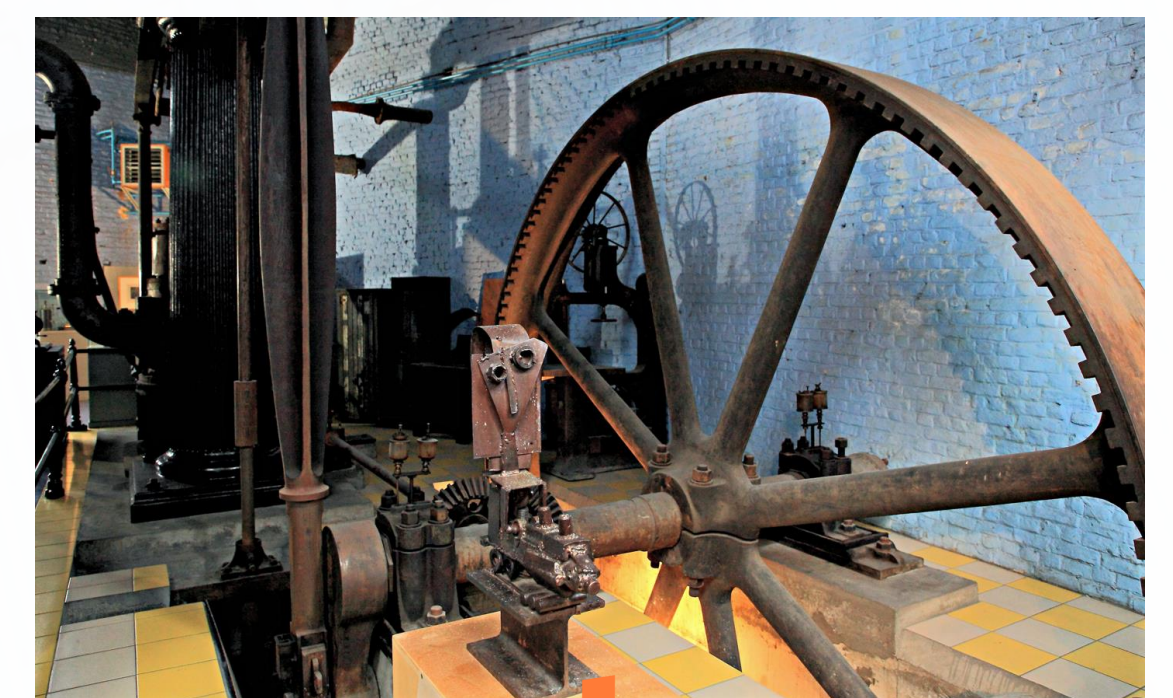
Cannon factory



Locomotives

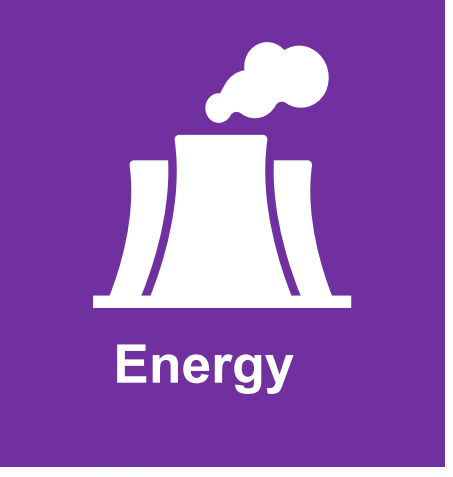
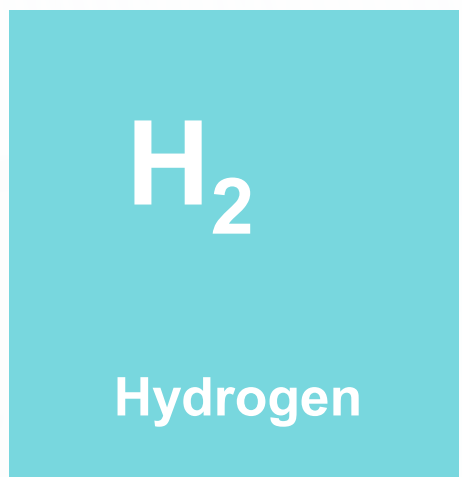
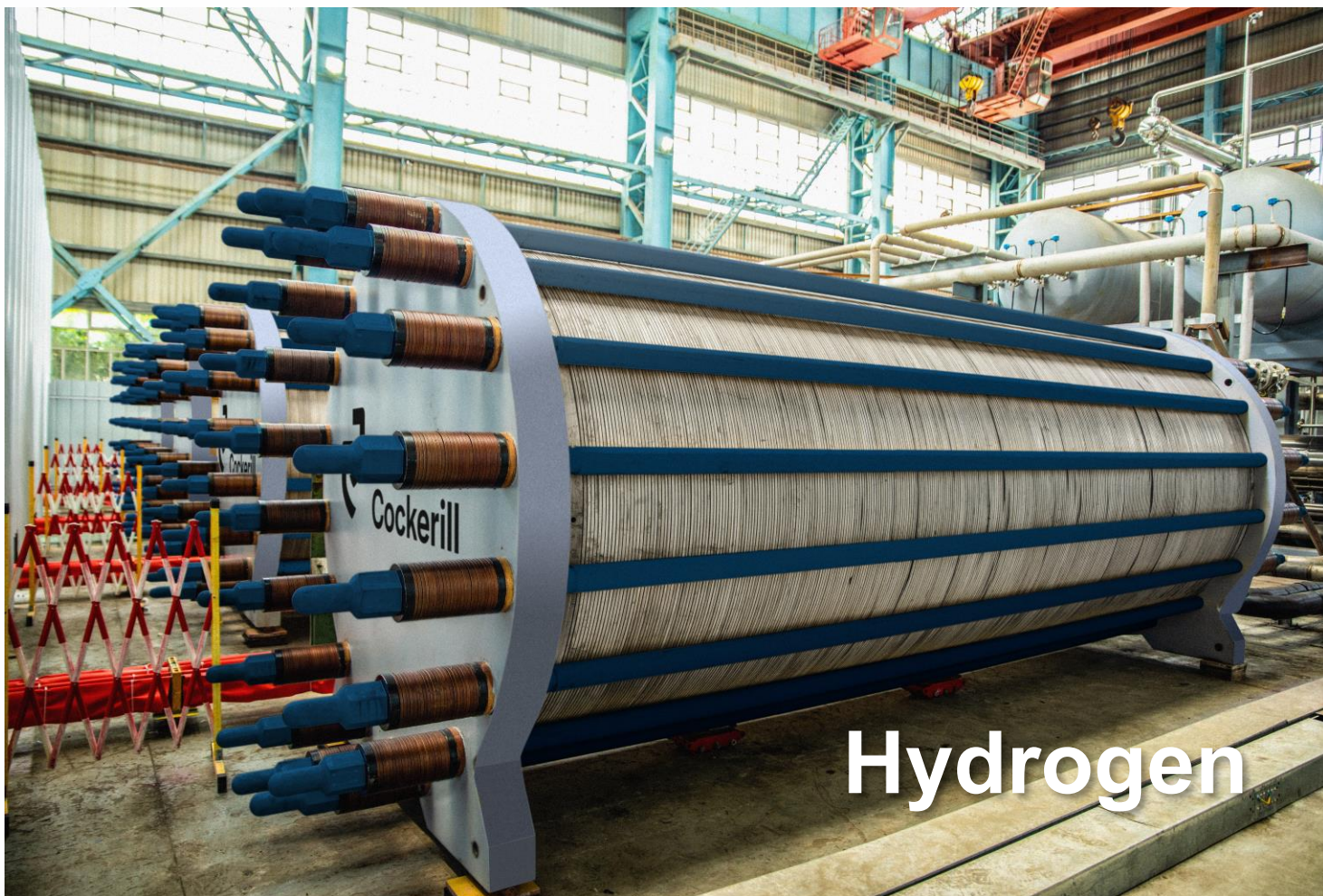


Steam generator

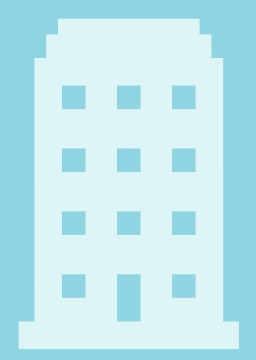


# A Mission: meeting the needs of our time

Managed through operational



# John Cockerill Group – A leading technology partner to industrial companies



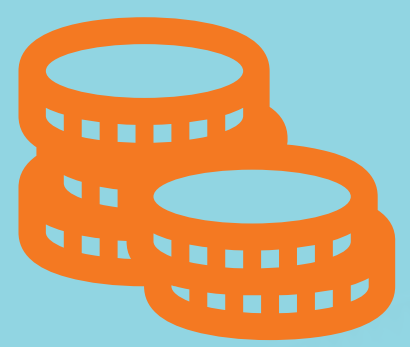
**200+ years**

delivering industry technologies



**91+**

worldwide subsidiaries  
locally anchored



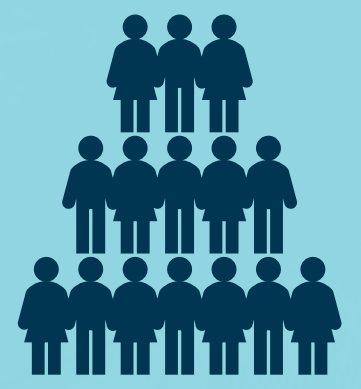
**>€1,1 billion**

in annual turnover



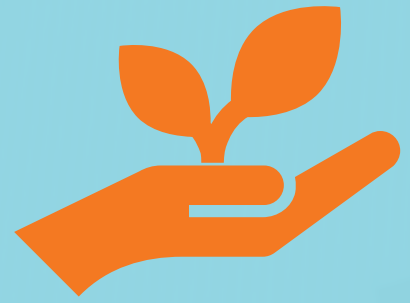
**2002**

the Group is privately held  
since 2002



**7200+**

motivated talents worldwide



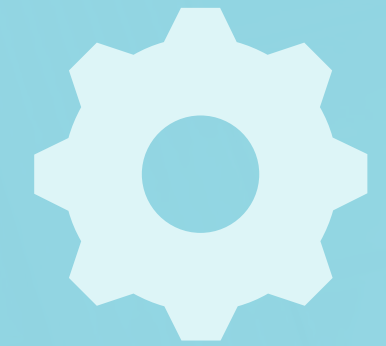
**TOP**

Energy transition



**60**

nationalities



**30+ years**

experience and expertise  
in hydrogen solutions



# Resolutely committed to an ESG approach

## ENVIRONMENT

- | Improving the environmental footprint of our projects, products and services (Eco-efficient design)
- | Improving the environmental footprint of our organization (Eco-working)

- Evolution of the carbon balance (in t of CO<sub>2</sub> equivalent, HQ perimeter): **-35%** (2020 vs. 2019)



## SOCIAL

- | Improving the experience of our employees

- Sustainable commitment rate of employees\*: **79%**
- Frequency rate of accidents with lost time\*: **2.75**
- Proportion Women / Men (in %)\*: **13 / 87**



- | Being a committed corporate citizen

- Number of solidarity projects supported by the John Cockerill Foundation\*: **22**



## GOVERNANCE

- | Deploying exemplary governance

- Board of Directors attendance rate\*: **95.4%**



\* Base year: 2021



# John Cockerill Hydrogen - A leading provider of large-scale green hydrogen production solutions



## Overview



Among the leaders in pressurized alkaline



Unparalleled experience for 100MW+ projects



Global player with multi-local presence



Partnership for innovative turnkey solutions



Hydrogen refueling solutions for mobility



Backing of strong industrial partners



## Key figures

**>600 MW / >1300 electrolyzers** delivered in 30 countries since 1993

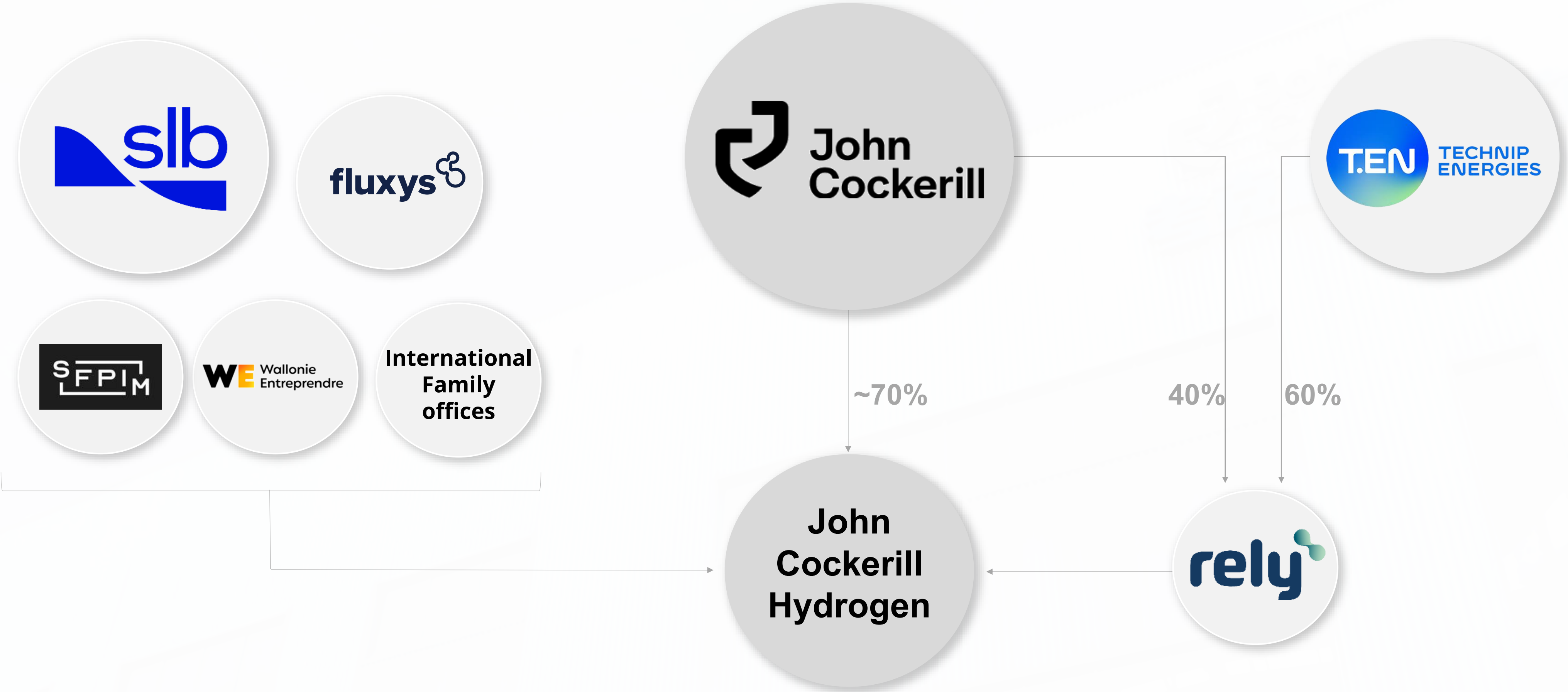
**>80 stacks of 5 MW** delivered since 2018 (among the largest on the market)

**>500 employees** globally

**30+ years of experience** in the manufacture of electrolyzers



# John Cockerill Hydrogen raised €230m equity in 2024 and €116m in 2025 - backed by leading industrial companies and public investment funds

















# From its Belgian headquarter, John Cockerill Hydrogen implements regional manufacturing hubs with strategic partners, close to its customers



-  **Headquarter**
  - Seraing, Belgium
-  **Gigafactory in operations**
  - **Europe**
    - Aspach, France
    - Seraing, Belgium
  - **China**
    - Suzhou, China
-  **Gigafactory in construction**
  - **United States of America**
  - **India**
-  **Gigafactory in development**
  - **United Arab Emirates**
-  **Partnerships**
  - Vietnam
  - Morocco



# John Cockerill Hydrogen Gigafactories overview

	GF1   China 	GF2   Europe 	GF3   USA 	GF4   India 
<b>Location</b> 	Suzhou (China)	Aspach (France) + Seraing (Belgium)	Houston, Texas (USA)	Kakinada (India)
<b>Ownership</b> 	100% (since 2022)	100%	100%	60% (Joint venture with  )
<b>Nominal capacity</b> 	1GW/year	1GW/year (to be achieved by 2026)	1GW/year	1GW/year
<b>Factory status</b>	<b>Operational</b> since 2019	<b>Operational</b> since 2024	<b>In construction</b> start in 2025	<b>In construction</b> start in 2025
<b>Scope of activities</b>	 Cell manufacturing +  Stack assembly	 Cell manufacturing +  Stack assembly	 Stack assembly only (initially)	 Stack assembly only (initially)

*Local cell manufacturing will be added as soon as market demand is confirmed*



# John Cockerill Hydrogen has roots dating back to 1817 and 30+ years of experience in the manufacture of electrolyzers

**1817**

Founding of the company John Cockerill

- Creation of **rely**, a joint venture between Technip Energies and John Cockerill
- Acquisition of brownfield site in Houston to launch US gigafactory

- €116m fundraising and new external shareholder (Fluxys)
- Acquisition of key assets from **McPhy**

**2023**

**2025**

**1993**

Founding of Suzhou Jingli Hydrogen, a company dedicated to the manufacture and sale of hydrogen electrolyzers



**2018**

Creation of Cockerill Jingli Hydrogen (JV held at 56% by John Cockerill)

**2021**

John Cockerill Hydrogen is incorporated

**2022**

- Cockerill Jingli Hydrogen becomes a 100% subsidiary of John Cockerill Hydrogen
- Joint venture with **greenko** for the Indian market

**2024**

- €230m fundraising and new external shareholders (SLB, SFPIM, WE, ...)
- First European stack produced
- Construction of a Gigafactory in India

*[20-30%] global market share during this period*



# About

## Cockerill Jingli Hydrogen

Cockerill Jingli Hydrogen is a wholly-owned subsidiary of John Cockerill Hydrogen. It is focused on design, research and develop, manufacture and sales of Alkaline Water Electrolyser hydrogen system for over 30 years, and it is rated as a national high-tech enterprise.

With China Europe Dual R&D Center, and CE and ASME Certification on products, products of Cockerill Jingli Hydrogen are widely used in new energy, chemical, hydrogen, metallurgy, hydrogenation station, electric power and other industries. Cockerill Jingli Hydrogen's customers are in over 30 countries in the world.

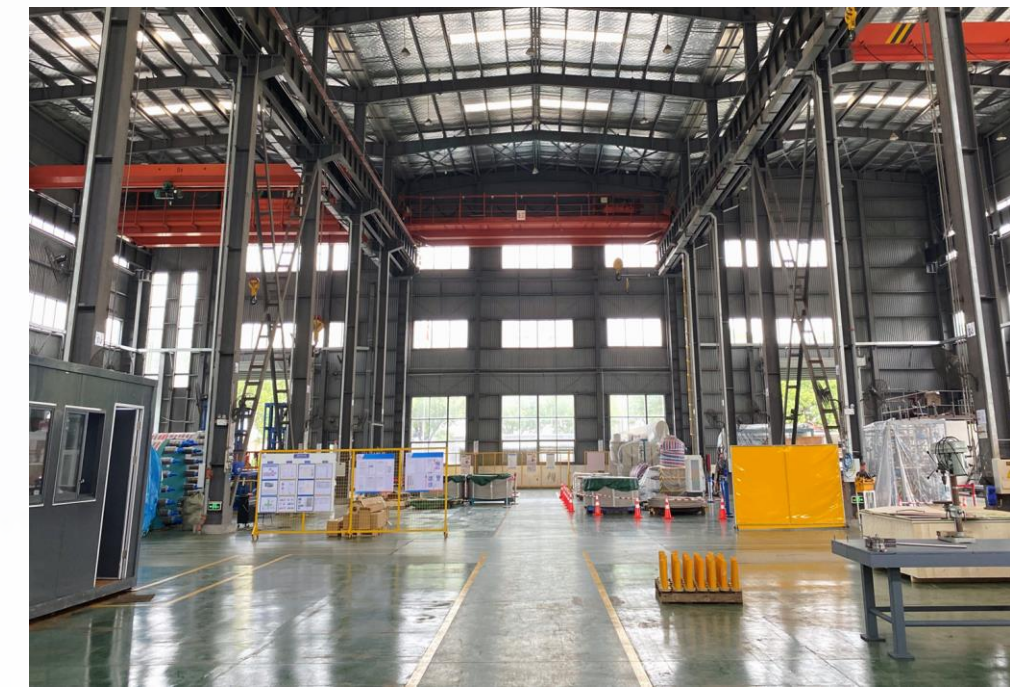


# Cockerill Jingli Hydrogen at a glance

Focused On Alkaline Water Electrolysis Hydrogen Production Equipment For Over 30 Years



Bird's-eye view



Workshop



Testing laboratory



Laboratory

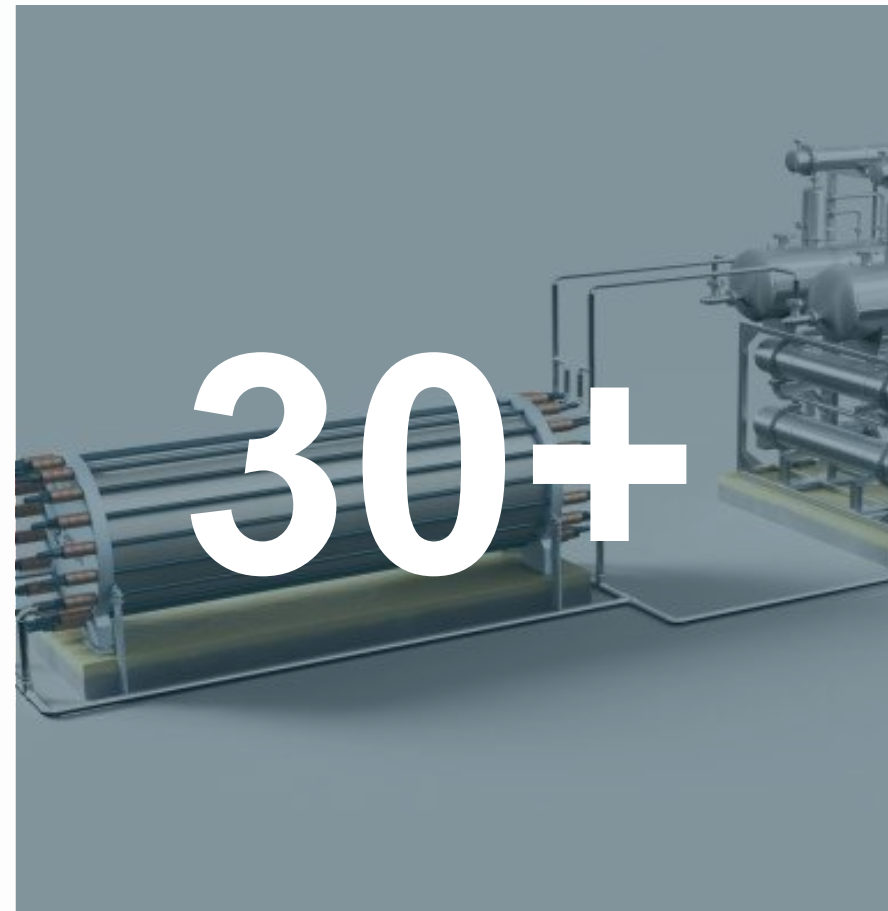


Showroom



# Core competitiveness

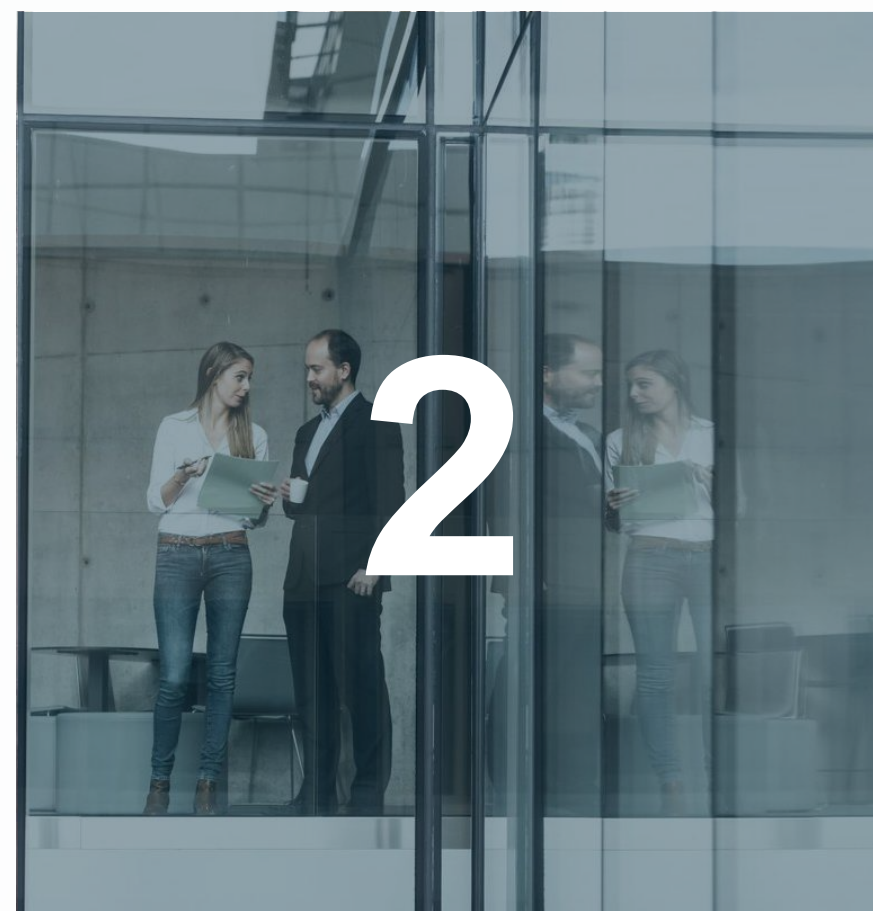
Leader in China's alkaline water electrolysis hydrogen production



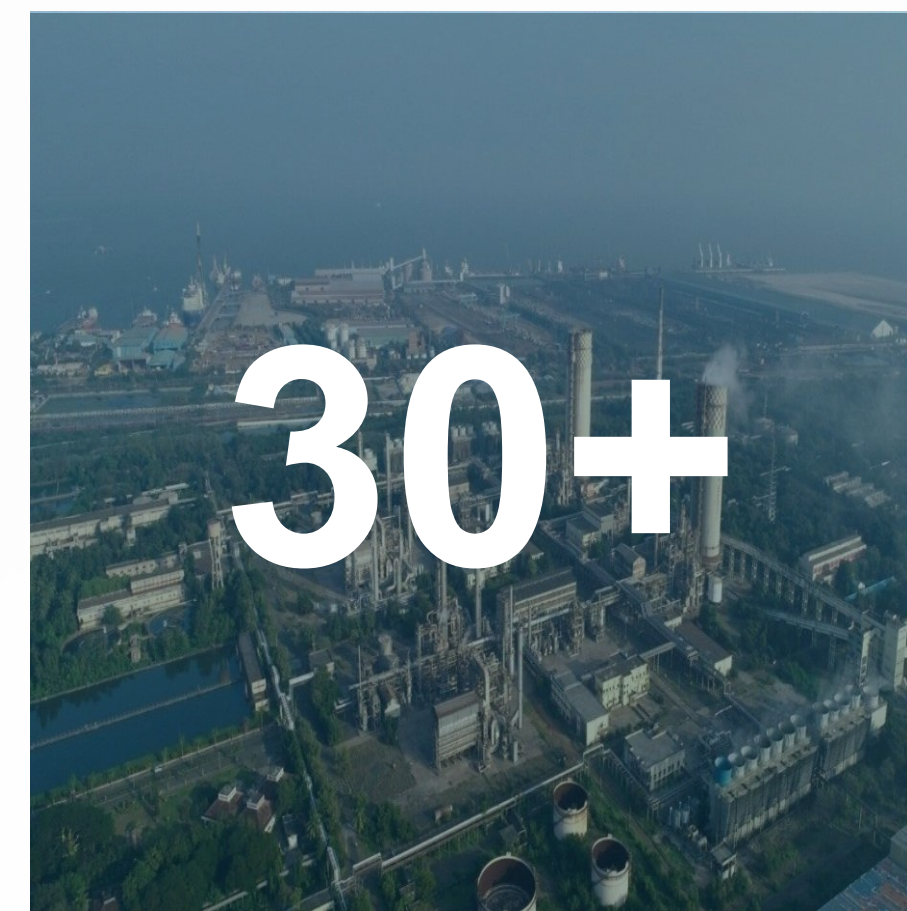
Since 1992, Cockerill Jingli Hydrogen has been dedicated to producing hydrogen through alkaline electrolysis of water for over 30 years.



Cockerill Jingli Hydrogen has shipped over 1300 units of products, with customers including leading enterprises in industries such as petrochemicals, power, polysilicon, metallurgy, gas and etc.



Cockerill Jingli Hydrogen have dual R&D centers in China and Europe, with over 50 technical R&D personnel in China and over 100 in Europe.



Cockerill Jingli Hydrogen's sales network has spread to more than 30 countries and regions. The products have been certified by multiple qualifications such as ASME, CE, ISO, and etc.



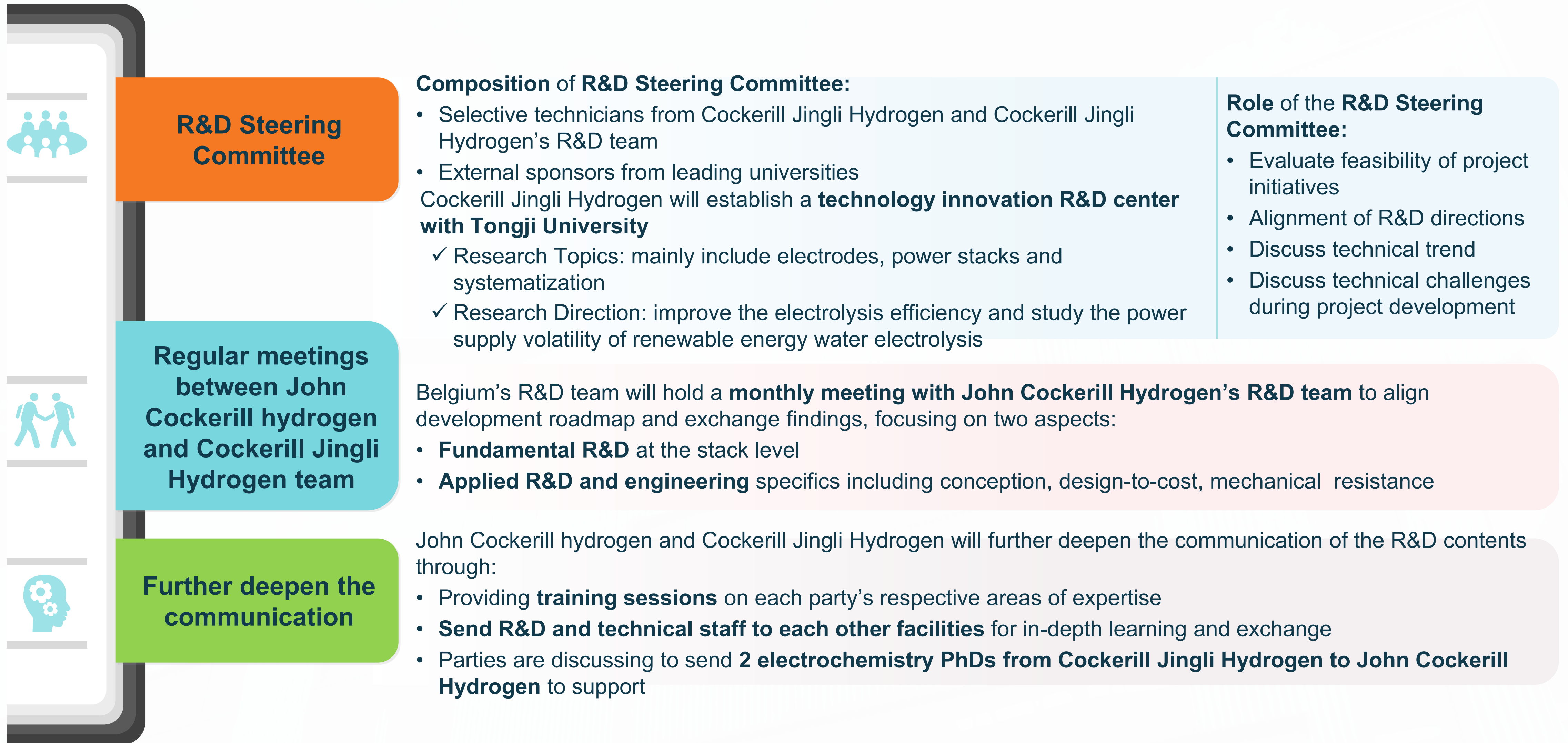
As a leader in the green hydrogen industry, Cockerill Jingli Hydrogen's projects have verified that the longest operation life of Cockerill Jingli Hydrogen's products has exceeded 25 years.




# Why Partner With Us



# An R&D Steering Committee has been established to assist each party in setting clear R&D directions, as well as serve as a communication platform



# Continuous R&D efforts with the aim to improve efficiency, reduce consumption and deliver new products

Project Name	Description	
1 Verification of the adaptability of electrolyzers and systems	Adaptability of electrolyzers and the entire system to <b>different scenarios under various inputs (sources of electricity) and outputs (downstream applications)</b>	
2 Response analysis of electrolyzer system under complex working conditions	Mitigate the impact of the <b>instability</b> of renewable power intermittency (due to <b>fluctuations in voltage and current inputs</b> ) along two main directions: <ul style="list-style-type: none"><li>• Improvement of the <b>system design</b></li><li>• Improvement of the <b>materials used, structural design of equipment set and control design</b></li></ul>	
3 <b>Materials, structural design and optimized control</b> adapted to fluctuating inputs	Capability to build <b>2 electrolyzers or 4 electrolyzers</b> in one integrated system. Aim to design N-to-1 module, depending on customers' requirements	
4 <b>N-to-1 module design</b> of electrolyzers to an integrated system set		

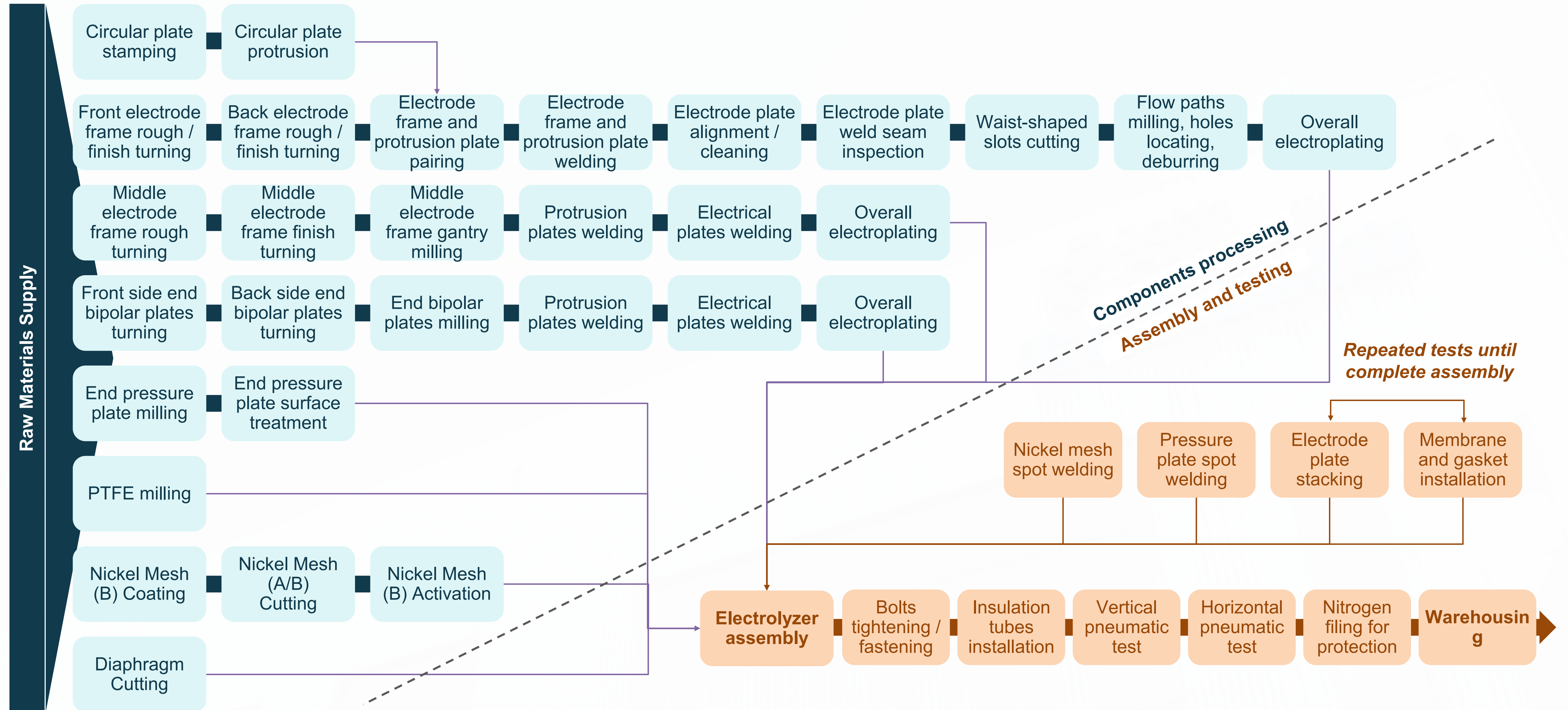


# Continuous R&D efforts with the aim to improve efficiency, reduce consumption and deliver new products

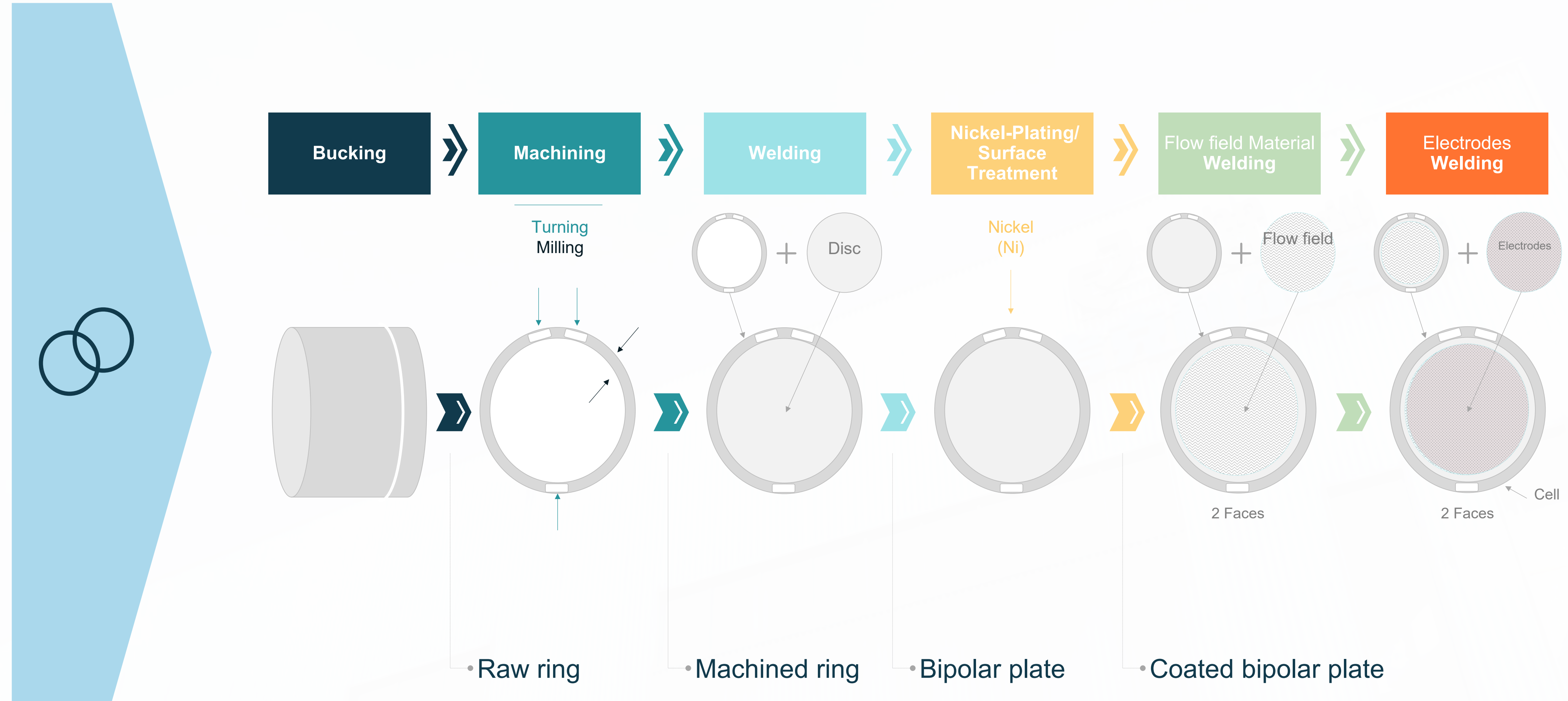
Project Name	Description	
<b>5</b> Solution for Lye heat exchanger and system leakage problem	Apply new materials and design new structures to solve the leakage problem from corrosion caused by <b>stress during the manufacturing process</b> , as well as the problem of <b>leakage caused by the structure itself</b>	
<b>6</b> Structural design and materials selection for 2000Nm <sup>3</sup> /h electrolyzer	Designing an innovative structure for a 3000 Nm <sup>3</sup> /h electrolyzer and apply superior core materials to achieve the required technical parameters: <ul style="list-style-type: none"><li>• <b>Structure:</b> optimized flow channels and selection of superior structural materials</li><li>• <b>Membranes:</b> experimentation of new membranes</li><li>• <b>Electrodes:</b> testing of new electrode</li><li>• <b>New materials:</b> corrosion-resistant plastics</li></ul>	
<b>7</b> Design of optimized size and reliable separation and purification frameworks	Realize more <b>effective separation and purification result</b> , and <b>low pressure drop</b> through process optimization and structural optimization, <b>reducing energy loss and increasing efficiency</b>	



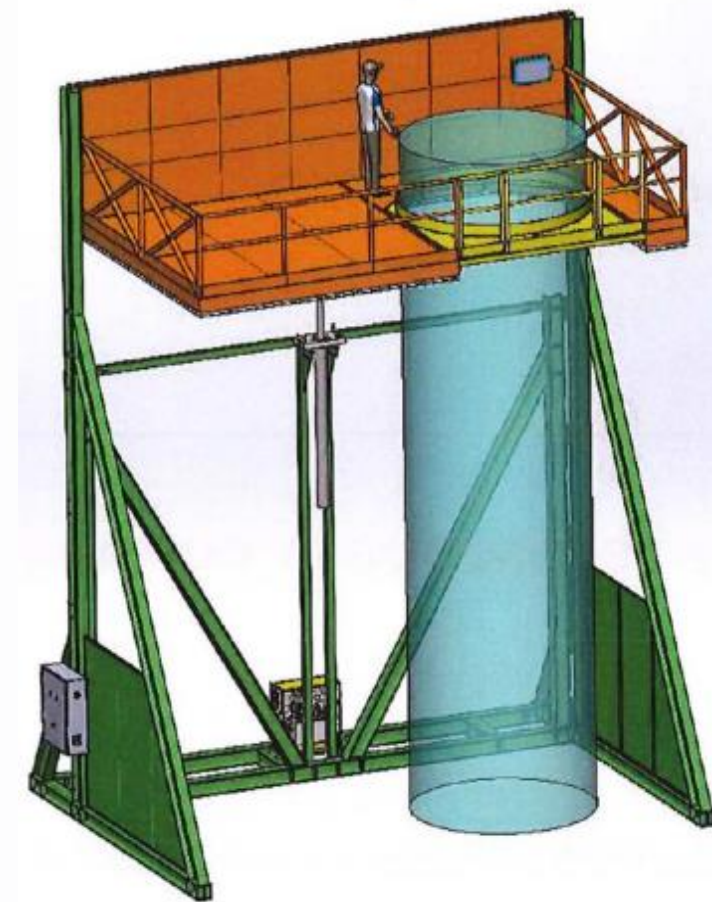
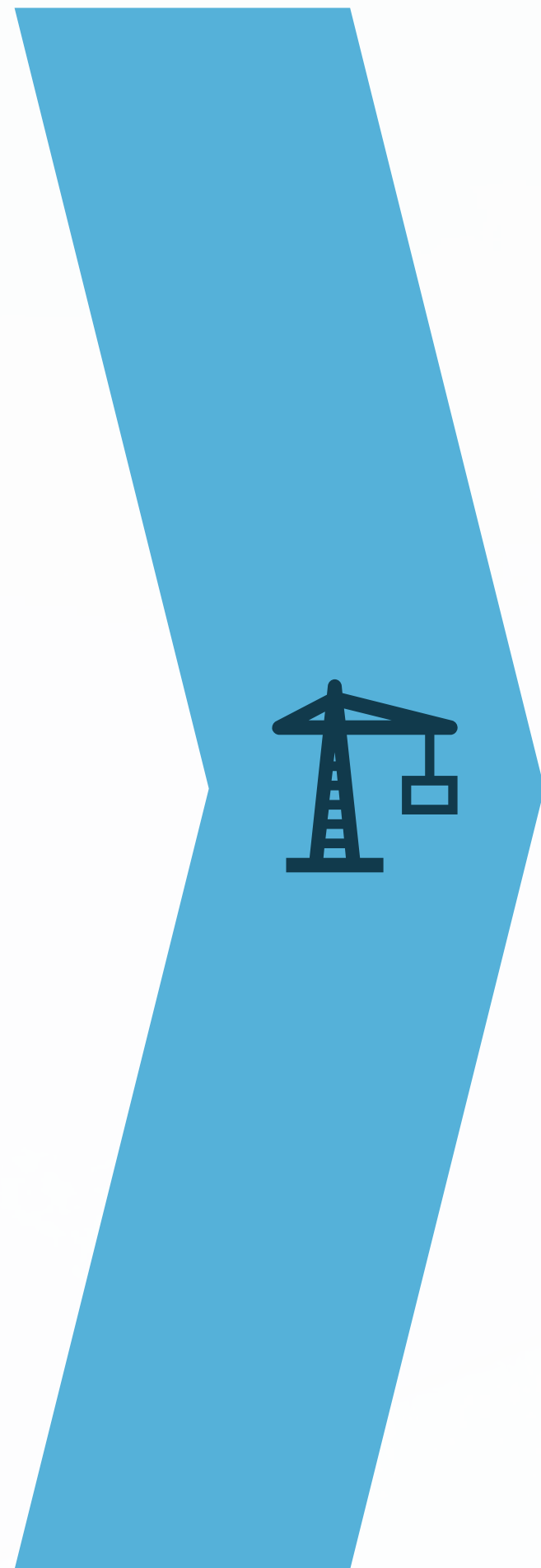
# Manufacturing & Assembly process



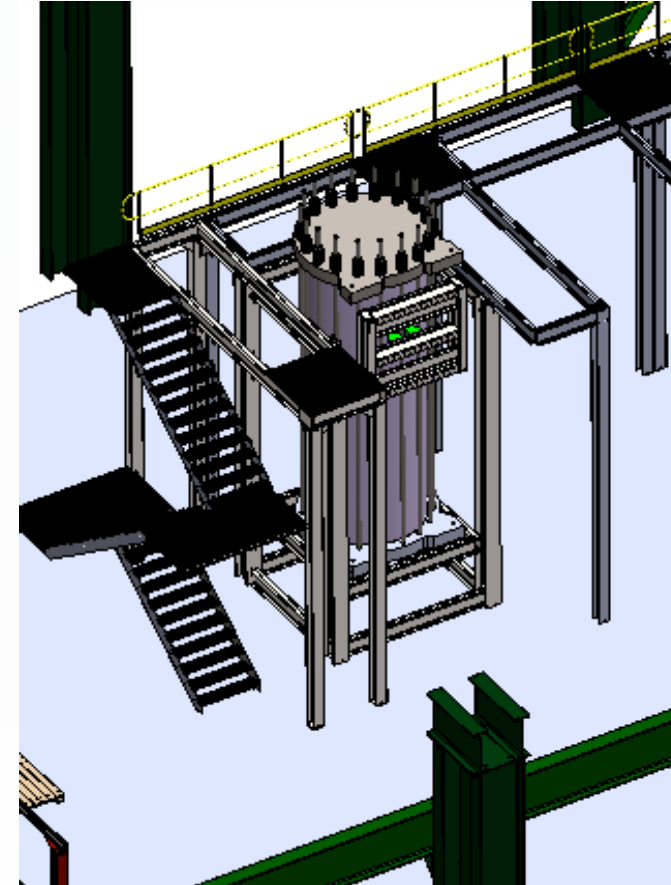
# Cell manufacturing process



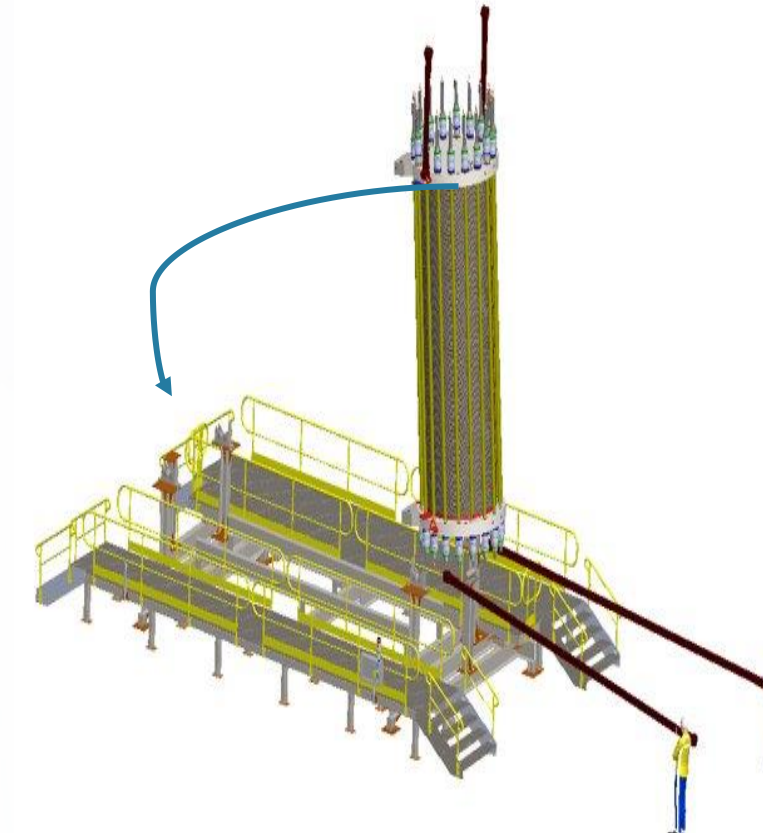
# Stack assembly process



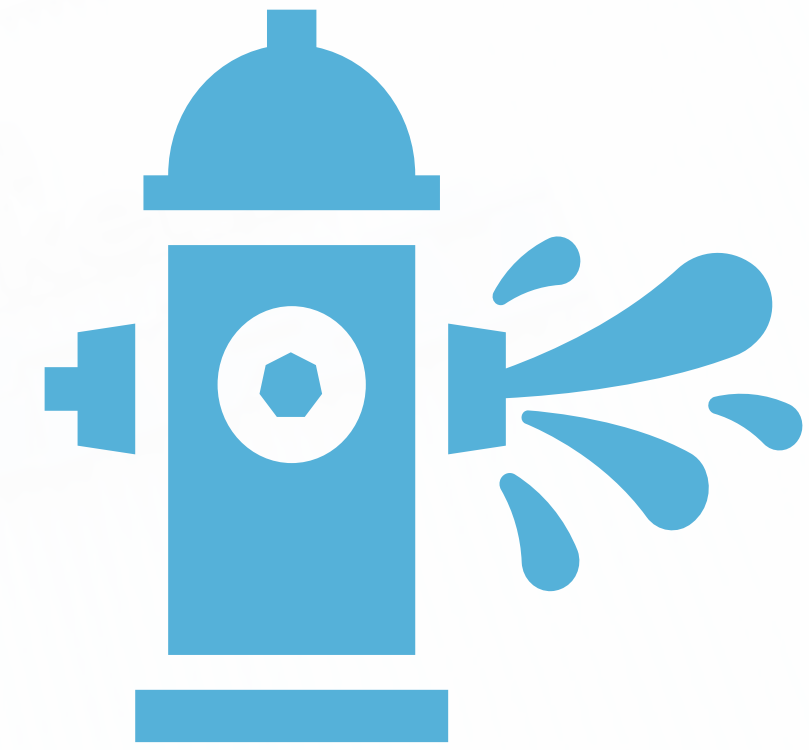
The [20-400] cells that compose the stack are stacked vertically, one piece at a time. In this crucial step, ensuring perfect alignment is key



The assembled stack is then tightened through a process of heating the stack, tightening it, letting the stack cool down, and then starting again.



Once ready, the finished stack is then tilted using powerful cranes



Before packaging & shipping, our teams proceed to a thorough testing of the stack :

- Hydrotest (using pressurized water at 1,5 design pressure)
- Leakage (using helium)
- CC test (no short circuit)
- Passivation (chemical treatment for transport)

Lead time [13] days



[2]



[5]



[1]

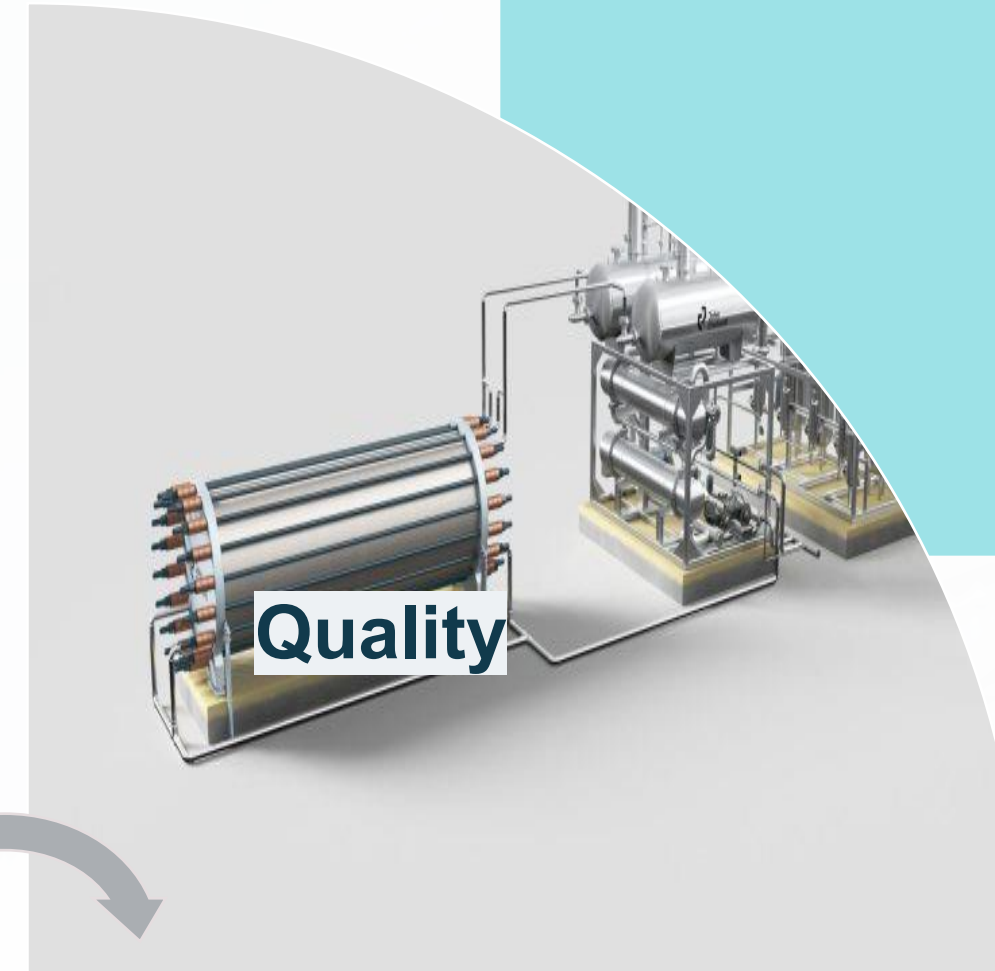


[5]



# Improvements efforts with the aim to improve quality, cost and delivery

- Cross functional safety committee
- 5S/QA inspection tools on Phone (Before/After in workshop)



- Weekly Quality meeting
- Inspection & Testing Plan
- Trainings
- Streamlined procedures

- Reliability Analysis with feedback from aftersales.
- TOP 20 Issues analysis classified by Risk grade= $\text{frequency} \times \text{severity}$
- Product FMECA on Stack to highlight priorities in the Quality Control plan

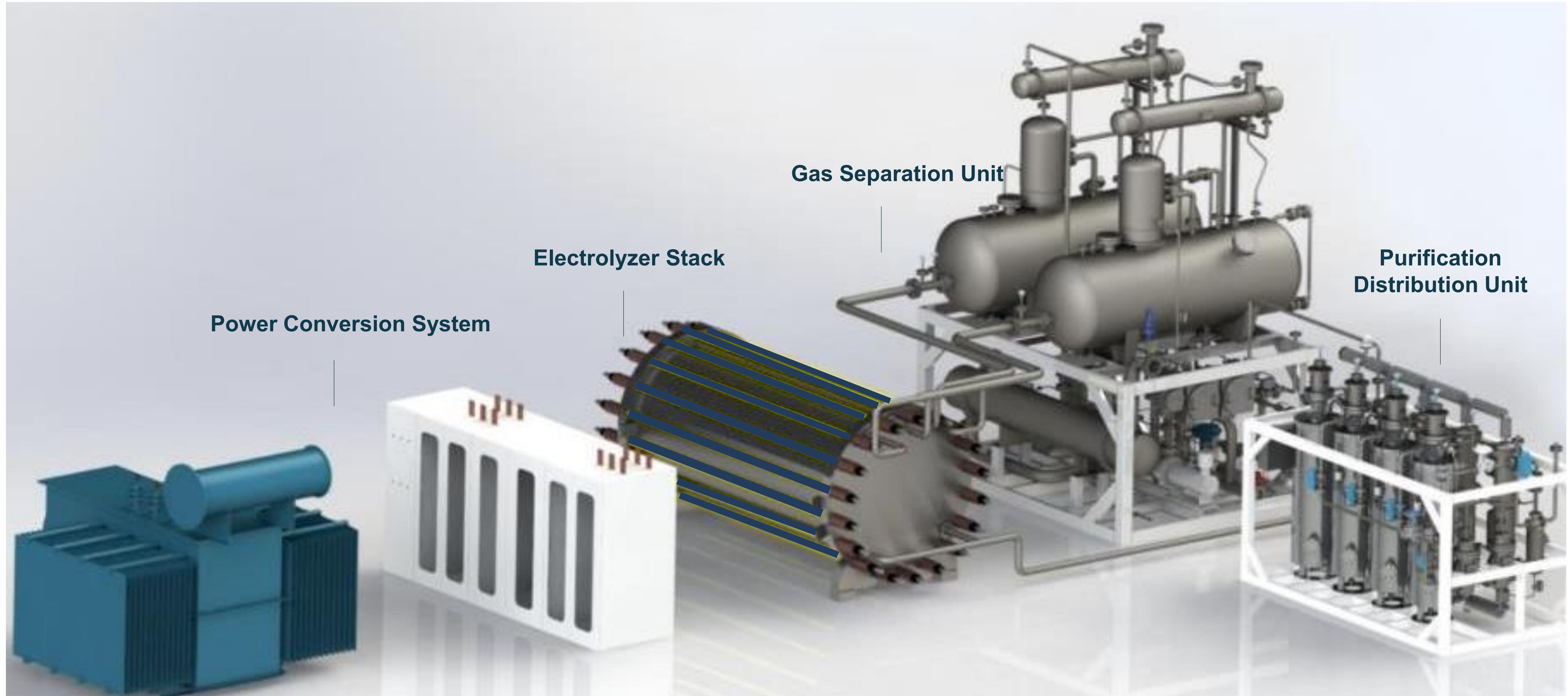


- Operational improvements
- Cost saving pipeline
- Value Stream mapping
- Pay per pieces including Quality

# What We Offer



# Alkaline Water Electrolyser hydrogen system



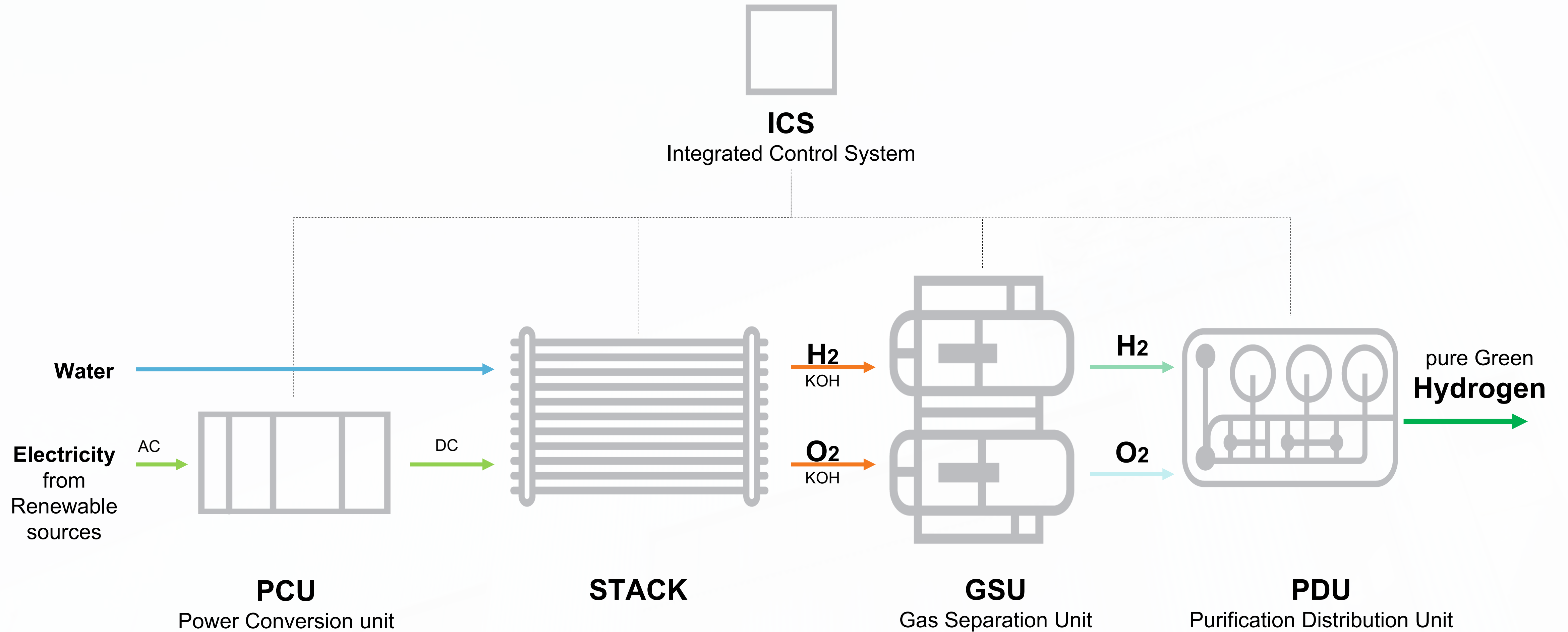
Each Series is composed of different products design, capacity of the system and the norm/standard in which it is available



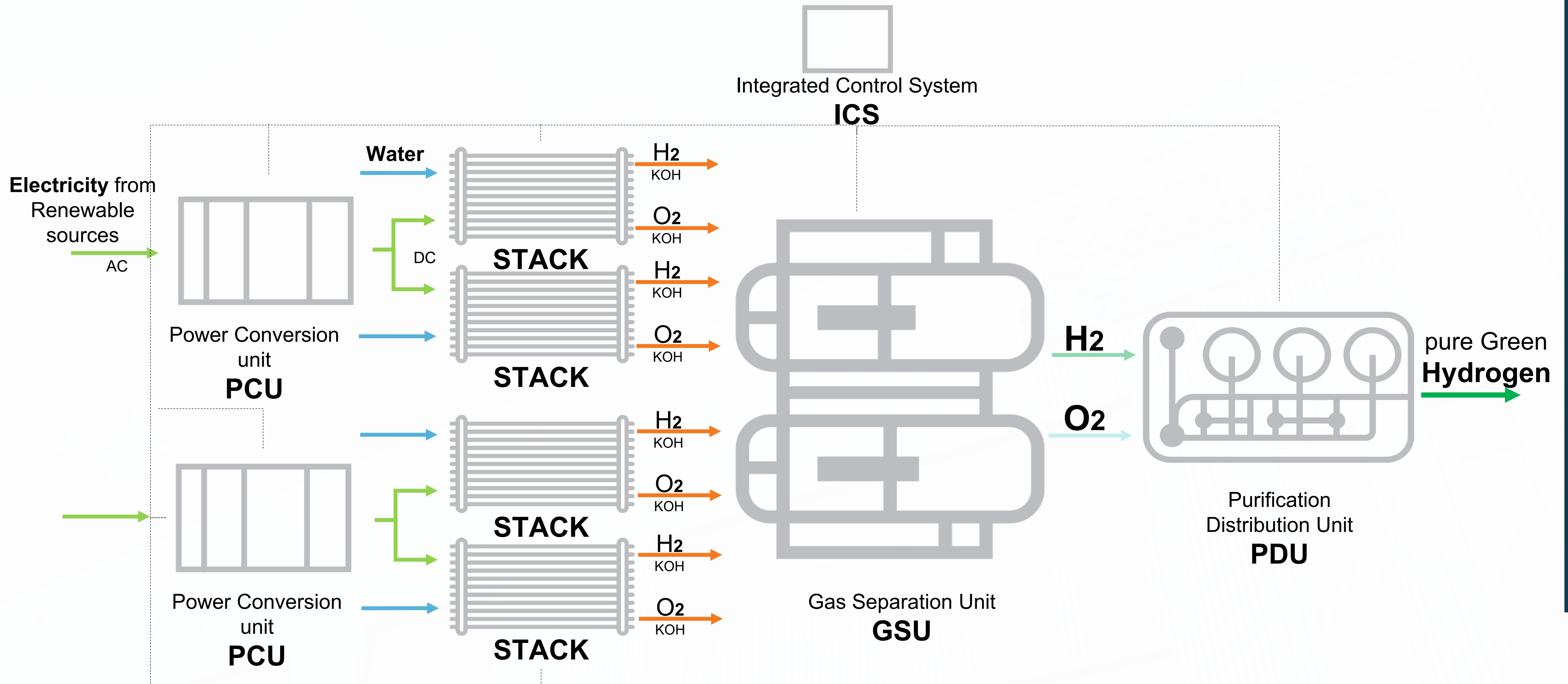


**Our flagship  
5MW stack**

# 5MW electrolyser system overview



# 20MW electrolyser system overview



# Equipment offer completed by a wide range of services from (pre)-FEED support to maintenance contracts

## Project development phase

### Engineering support



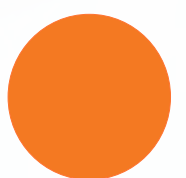
Pre-FEED studies  
(allowing a concept validation, budget offer)



FEED studies  
(allowing to quote a binding offer)



Partial turn-key project execution



Full turn-key project execution to offer and execute complex integrated projects (>100MW)

## Operations phase

### Long-term service offering



Various levels of offering, from basic maintenance of equipment to extended maintenance of plants



Full preventive and corrective maintenance



Spare parts and consumables



Local and remote operation



Guaranteed availability of components



Statutory and regulatory inspections



> 8 years contracts

# Customer Support at our core



**We provide you with end-to-end customer support** in every project phase

- **200 years of experience** at Group level in servicing demanding industries
- **A full suite of after-sales services and technical support** to ensure the optimal performance of your projects
- **Long-term service agreements** to maintain best performance levels
- **Remote monitoring:**

Proactive and real-time actions on your operations

John's Cockpit: an in-house software to process your data and monitor your operations



## Showcases

### Lanzhou

#### Illustration



#### Description



First solar fuel production demonstration project

#### Key Facts



- **Customer:** Lanzhou New Area Petrochemical Industry Investment Group
- **Location:** Lanzhou, Gansu Province
- **Volume:** 10MW
- **Delivery:** 2 sets of DQ1000
- **Delivery time:** by July 2019

#### Comments



- **High efficiency with low cost:** an example of direct hydrogen production using photovoltaic power generation. Energy consumption per unit of hydrogen reduced from c. 5 degrees to c. 4.3 – 4.5 degrees of electricity, a major breakthrough in energy-consumption saving, creating the highest efficiency of large-scale alkaline water electrolysis hydrogen production in the world
- **Environment-friendly:** carbon dioxide used as a carbon resource to achieve CO<sub>2</sub> reduction and produce solar fuel methanol as green methanol
- **Carbon Capture Storage**

### Baofeng



Largest renewable energy hydrogen project in the world, helps achieve the transformation of coal from fuel to chemical raw materials

- **Customer:** Baofeng Energy
- **Location:** Yinchuan, Ningxia Province
- **Capacity:** 110MW
- **Delivery:** 22 sets of DQ1000
- **Delivery time:** by November 2021

- **Large scale:** 22 sets of large-scale 1000Nm<sup>3</sup>/h water electrolysis hydrogen production equipment / 180m Nm<sup>3</sup> of green hydrogen per year for methanol workshops
- **Zero CO<sub>2</sub> emission :** green hydrogen used as fuel instead of coal to directly supply chemical systems which produces polyethylene, polypropylene and hundreds of other high-end chemical products

### Sinopec



China's first large-scale project to directly produce green hydrogen from photovoltaic power generation

- **Customer:** Sinopec Star CO., LTD
- **Location:** Kuqa, Xinjiang Uygur autonomous region
- **Volume:** 120MW
- **Delivery:** 24 sets of DQ1000
- **Delivery time:** by October 2022

- **Large scale:** 24 sets of equipment will supply Sinopec Tahe refinery with green hydrogen instead of natural gas, and help Sinopec Tahe refinery reduce the emission of 224000 tons of carbon dioxide each year.
- **High system integration:** four sets of 1000Nm<sup>3</sup>/h electrolyzer corresponds to one modular hydrogen production system of gas-liquid separation equipment, with one hydrogen production system's capacity of 4000Nm<sup>3</sup>/h. Single purification capacity up to 8000Nm<sup>3</sup>/h.

# AM Green Kakinada Project



## Delivery

128 sets of DQ1000

## Delivery Time

2026

## Location

Kakinada, Andhra Pradesh  
India

## Power source

Green electricity from all-weather wind, solar, and pumped storage systems

## Capacity

640MW

## Annual production

1 million tons of green ammonia

## Comments

One of the world's largest green ammonia projects

India's first one-million-ton green ammonia project

The largest electrolyzer order in India



# How we're recognized



# Production-learning-research Cooperation

Collaborative research with Zhejiang University, Tongji University and established joint provincial key laboratory with Suzhou University, and conduct applied experiments on different types of new technologies and new materials.



浙江大学  
ZHEJIANG UNIVERSITY















同濟大學  
TONGJI UNIVERSITY



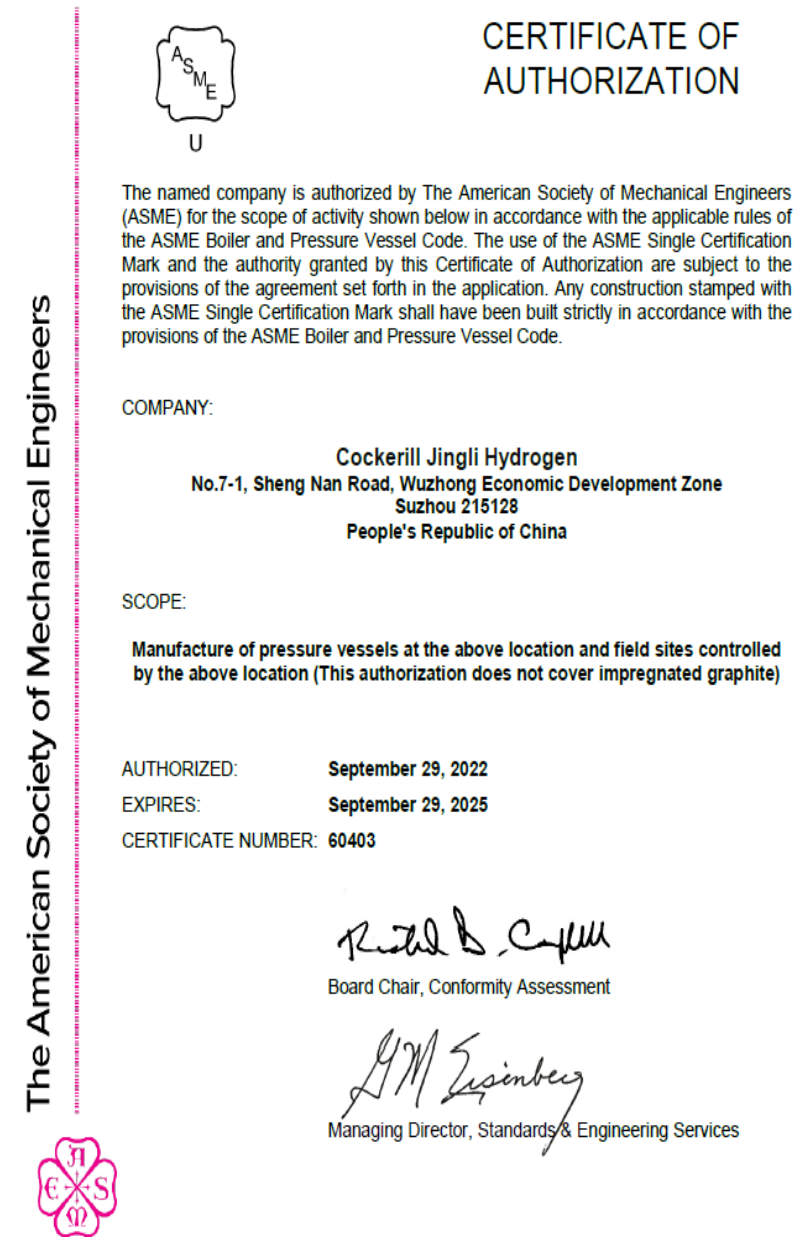
蘇州大學  
SOOCHOW UNIVERSITY



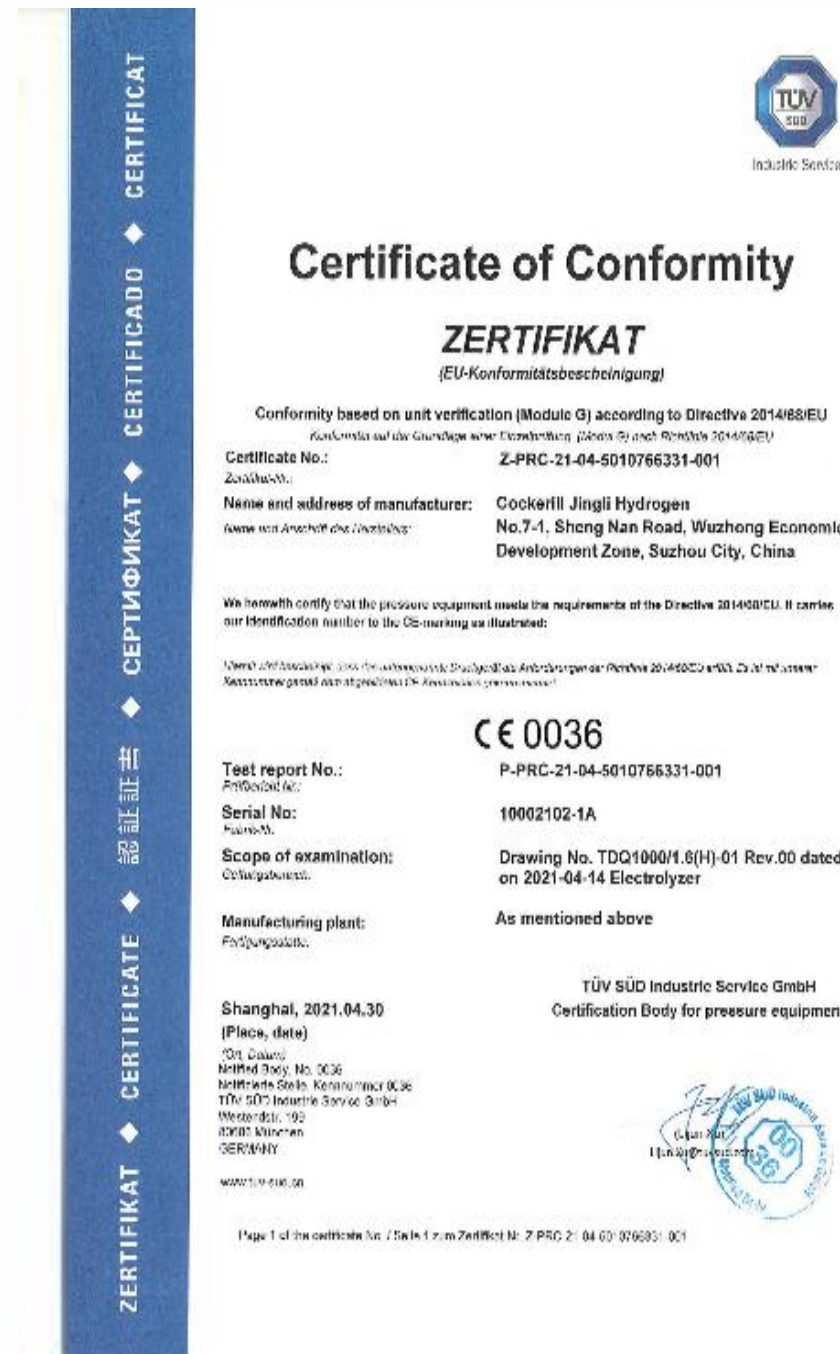
# Participate in the formulation of national standards

-  Minimum allowable values of energy efficiency and energy efficiency grades for hydrogen producing systems by water electrolysis.  
GB 32311-2015
-  Specification of water electrolyte system for producing hydrogen  
GB/T 19774-2005
-  Methods for performance evaluation of small-size integrative hydrogen energy system  
GB/T 26916-2011
-  Hydrogen and compressed natural gas (HCNG) blended as vehicle fuel  
GB/T 34537-2017
-  Safety technical regulations for hydrogen refueling station  
GB/T 34584-2017
-  Fuel specification for proton exchange membrane fuel cell vehicles—Hydrogen  
GB/T 37244-2018
-  Technical conditions of pressurized water electrolysis system for hydrogen production  
GB/T 37562-2019
-  Technical conditions of pressurized water electrolysis system for hydrogen production  
GB/T 37563-2019
-  Hydrogen Top Runner Program Evaluation Guidelines of Alkaline Water Electrolysis System for Hydrogen Production  
T/CAB 0166-2022
-  Carbon Footprint Evaluation Methods and Requirements of Alkaline Water Electrolysis System for Hydrogen Production  
T/CAB 0245-2023
-  Operation management guide for the industrial water electrolysis hydrogen production system -The pressurized alkaline water electrolysis  
TCECA-G 0255—2023
-  Technical specification for woven mesh electrode for alkaline water electrolysis hydrogen production  
T/CAPID 010-2024

# Quality Certifications



ASME certification



CE certification



ISO9001, ISO45001, ISO14001



Performance and Carbon Footprint Certification



Performance and Carbon Footprint Certification



# Clients served in the Power, energy, steel semiconductor and other industries



# Thank you

## **Cockerill Jingli Hydrogen**

Focused on Alkaline Water Electrolyser  
hydrogen system for over 30 years

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